

## CR-05 - Goals and Outcomes

### Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The City continued and accelerated its work toward stabilizing the physical infrastructure of older neighborhoods, especially in Southeast Arvada, the Ralston Fields urban Renewal area,utilizing varied City resources and urban renewal resources. The City undertook a variety of new initiatives for the preservation and production of affordable housing in the community as well.

- 11 EHR bank loans completed in 2020. Program evaluation process continuing and responses received in 2020 indicating very good program ratings from participants.
- The City allocation of Private Activity Bonds in 2020 was provided to the Jefferson County Housng Authority to assist in financing reconstruction of their dated Allison Village housing project and to the Colorado Housing and Finance Authority in support of the renovation of Arvada House, a senior development in Arvada.
- The Safe and Accessible Arvada, a project aimed at renovating the homes of Arvada’s low-income, elderly and disabled residents to increase “visitability” — the measurement of an environment’s ease of access for a person with limited mobility completed another year of operation and was again funded by the City and benefited 3 special needs households for \$26,543.21. The city has also partnered with Brothers Redevelopment Inc., a Denver-based nonprofit dedicated to providing housing-related services for low-income residents in the Denver metro area to continue the Help for Homes Program was funded again as well assisting 8 households for \$27,947.70.
- \$75,000 expended for 2020 CDBG funded Human Services. Substantial services or assistance were provided to persons or households reported through services using CDBG funding in 2020.
- The City surplused land it retained at Carr Street and W. 52nd to use for affordable housing development and its partnership with Habitat for Humanity to utilize this site for affordable new housing is now under design and expected to add 20 units of affordable new homeownership housing at the site.
- It also established a Strategic Result to bring about the development of at least 50 new affordable senior housing units. Extensive cooperation and assistance was provided in partnership with a private developer in pursuit of the Legacy Senior Housing project that would provide 72 units of affordable senior housing near the intersection of Sheridan Boulevard and W. 64th Avenue.
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- The City also commenced discussions with a private developer regarding a proposal to construct 50 units of affordable family rental housing just north of Olde Town Arvada called Vance Street Flats project. The City has extended support to the developer for its application for 9% LIHTC in 2020 and will assist with another application in 2021.

**Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)**

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Facilitate development of human resources		CDBG: \$75000 / General Fund: \$135000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2000	21945	1,097.25%	2000	21945	1,097.25%
maintain and improve housing and neighborhoods	Affordable Housing Non-Housing Community Development	City Resources: \$150000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1000	0	0.00%			

maintain and improve housing and neighborhoods	Affordable Housing Non-Housing Community Development	City Resources: \$150000	Rental units rehabilitated	Household Housing Unit	200	0	0.00%			
maintain and improve housing and neighborhoods	Affordable Housing Non-Housing Community Development	City Resources: \$150000	Homeowner Housing Added	Household Housing Unit	0	0		10	11	110.00%
maintain and improve housing and neighborhoods	Affordable Housing Non-Housing Community Development	City Resources: \$150000	Homeowner Housing Rehabilitated	Household Housing Unit	120	140	116.67%			
neighborhood and accessible housing	Affordable Housing Non-Housing Community Development	CDBG: \$265000	Rental units constructed	Household Housing Unit	100	0	0.00%			
neighborhood and accessible housing	Affordable Housing Non-Housing Community Development	CDBG: \$265000	Homeowner Housing Rehabilitated	Household Housing Unit	21	10	47.62%	21	21	100.00%

special needs and senior housing	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development		Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2000	0	0.00%			
special needs and senior housing	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development		Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	200	11	5.50%			
special needs and senior housing	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development		Direct Financial Assistance to Homebuyers	Households Assisted	20		%			
workforce and assisted housing	Affordable Housing		Direct Financial Assistance to Homebuyers	Households Assisted	80	11	13.75%			

workforce and assisted housing	Affordable Housing		Tenant-based rental assistance / Rapid Rehousing	Households Assisted	450	502	111.56%			
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**Table 1 - Accomplishments – Program Year & Strategic Plan to Date**

**Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

Strategic Plan to Date Accomplishments represent total results accomplishments in 2020 and where applicable including 2019. In 2020, the City of Arvada utilized CDBG funds to assist various agencies in providing vital services to low and moderate income Arvada citizens. End of year reporting reveals that Arvada CDBG funding was utilized, most often in cooperation with local non-profit organizations. The Human Services Advisory Committee reviewed requests for assistance for 2020 and allocated funding upon action by the Arvada City Council to applicants totaling the entire budgeted amount of \$75,000 from CDBG and \$135,000 from City Funds. The City continued to use Community Development Block Grant Funds for funding most of the cost for the Essential Home Repairs Program especially regarding low income homeowners and renewed its leveraged assistance from FirstBank for its 3% and 0% loan program. An overall evaluation of the progress the City has made in 2020 relative to the goals and objectives contained in the City Consolidated Plan indicated the City is making substantial and marked progress on those items as listed in other sections of this report. 2020 saw an extensive array of efforts and accomplishments the City made toward accomplishing its Consolidated Plan. Annual date for expenditure timeliness determination is November 1. IDIS reports indicate as of November 2020 that the City adjusted expenditure adjusted ratio was 1.01 and well within the required threshold of 1.5.

## CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	<b>CDBG</b>
White	16,222
Black or African American	1,024
Asian	228
American Indian or American Native	832
Native Hawaiian or Other Pacific Islander	61
<b>Total</b>	<b>18,367</b>
Hispanic	7,649
Not Hispanic	10,718

**Table 2 – Table of assistance to racial and ethnic populations by source of funds**

### Narrative

Accomplishments data entered into IDIS for the City funded CDBG activities for 2020 provide a breakdown of client accomplishments for the City Essential Home Repairs Program as well as public services provided to low and moderate income households which includes the Race and Ethnicity data above.

## CR-15 - Resources and Investments 91.520(a)

### Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	560,739	507,007
General Fund	public - local	135,000	135,000
Housing Choice Voucher Program	public - federal	4,500,000	5,174,901
Other	public - local	150,000	150,000

**Table 3 - Resources Made Available**

### Narrative

The amount shown above under "Source of Funds" CDBG is the amount provided through the program including program income through the revolving loan fund. The amount under Housing Choice Voucher Program is for the Arvada Housing Authority Housing Choice Voucher Program. The amount shown above under "Source of Funds" for General Fund is the amount provided by the City General Fund for human services. The amount under Other are city resources made available for a variety of City housing and community development activities including the CHAC homeownership program, Help For Homes, Safe and Sustainable Arvada among others.

### Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description

**Table 4 – Identify the geographic distribution and location of investments**

### Narrative

No Target area

## Leveraging

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

The City continued the Human Services Advisory Committee and funded it again in 2020 with \$135,000 in City and \$75,000 in CDBG funds for Human Services that will be used to provide assistance to non-profit public service groups to provide assistance to an array of special needs clients in the City. Additional actions included allocation of other City funding for the Essential Home Repairs and Housing Choice Voucher Programs as well as reserving funds for targeted improvements to a low/moderate income neighborhood area for infrastructure improvements. The City continued to work toward stabilizing the physical infrastructure of older neighborhoods, especially in Southeast Arvada, the Ralston Fields urban Renewal area, and Olde Town Arvada utilizing varied City resources and urban renewal resources. The City has provided City funding to support the Community Wheels Program through the Seniors Resource Center. That funding has allowed for two buses to circulate in the community to assist the elderly and disabled to secure transportation and access to shopping, doctors' appointments, lunch programs, etc. The City is a supporter of the Metropolitan Denver Homeless Initiative (MDHI). The City has been supportive of the joint efforts through this valuable effort. In 2020, the City consistently found applicable notifications of funding applications by homeless service providers to be consistent with the City Consolidated Plan and those findings were submitted when requested as documentation for funding applications made by MDHI. Safe and Accessible Arvada, a project aimed at renovating the homes of Arvada's low-income, elderly and disabled residents to increase "visitability" — the measurement of an environment's ease of access for a person with limited mobility was continued. The city has partnered with Brothers Redevelopment Inc., a Denver-based nonprofit dedicated to providing housing-related services for low-income residents in the Denver metro area. In 2020 the City allocation of PAB was provided to the Jefferson County Housing Authority for reconstruction of its Allison Village affordable housing project in Arvada and to CHFA for the redevelopment of Arvada House, a senior development in Arvada.

## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	25	0
Number of Non-Homeless households to be provided affordable housing units	527	549
Number of Special-Needs households to be provided affordable housing units	10	0
<b>Total</b>	<b>562</b>	<b>549</b>

Table 5 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	450	502
Number of households supported through The Production of New Units	72	0
Number of households supported through Rehab of Existing Units	40	47
Number of households supported through Acquisition of Existing Units	0	0
<b>Total</b>	<b>562</b>	<b>549</b>

Table 6 – Number of Households Supported

**Discuss the difference between goals and outcomes and problems encountered in meeting these goals.**

The primary housing programs the City has provided includes the Essential Home Repairs Program and the Housing Choice Voucher Program. The average number of clients to be assisted through the Housing Choice Voucher Program was 455 at time of annual 2020 report but is difficult to predict given the unstable and uncertain nature of the Federal program appropriations process which is normally severely delayed in providing funding commitments for the program and the lack of certainty as to what those funding levels will be. The Essential Home Repairs Program reached 11 households assisted for

2020. City staff in 2020 provided the allocation of PAB to the Jefferson County Housing Authority for the 100 unit Allison Village Apartments reconstruction project and to CHFA for the redevelopment of 100 units at Arvada House. The Safe and Accessible Arvada program and the Help for Homes program in collaboration with Brothers Redevelopment assisted clients through these programs in 2020 with continuing City funding.

**Discuss how these outcomes will impact future annual action plans.**

The City and partners have extensive efforts underway in 2020 that should result in substantial additional low and moderate income housing development in 2021 and 2022: These include the 72 unit Legacy senior housing development, the 50 unit family Vance Street Flats project, the 20 unit Habitat for Humanity homeownership project, and Ralston Gardens a 100 unit housing project. These outcomes will continue to require conservative approaches and estimates regarding outcomes in future years given the continuing uncertainty in Federal funding levels anticipated for these programs

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	14,961	0
Low-income	5,012	0
Moderate-income	1,527	0
<b>Total</b>	<b>21,500</b>	<b>0</b>

**Table 7 – Number of Households Served**

**Narrative Information**

The number of households served is for all beneficiaries of CDBG funded activities in 2020 including public services and the Essential Home Repairs Program. It should be noted as well that the Housing Choice Voucher Program provides vital rental subsidy assistance to only extremely low income households but is not CDBG funded so is not included. The Essential Home Repairs Program provides assistance primarily through CDBG entitlement funds, program income from loan repayments and through loans made in collaboration with a local lender. CDBG has provided essential support to public services that provided an extensive array of assistance to a large number of low and moderate income households and persons during the year.

**CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**  
**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

**Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The City is a supporter of the Metropolitan Denver Homeless Initiative (MDHI). The City has been supportive of the joint efforts through this valuable effort. In 2020, the City consistently found applicable notifications of funding applications by homeless service providers to be consistent with the City Consolidated Plan and those findings were submitted when requested as documentation for funding applications made by MDHI.

Homeless Outreach. Effective January 1, 2020, as part of a regional effort to address homelessness, Jefferson County and the cities of Arvada, Lakewood, Golden, Westminster and Wheat Ridge signed a Memorandum of Understanding to work collaboratively to address homelessness. Each jurisdiction agreed to hire a homeless navigator to work with the regional partners in a collaborative approach to address the growing concerns related to homelessness. In January 2020, the City of Arvada hired a homeless navigator to begin the journey of connecting people experiencing homelessness to housing resources. Throughout 2020, the homeless navigator focused her work on assisting veterans and people who are chronically homeless. Establishing a strong partnership with the Arvada Housing Authority and other housing providers has been key to the navigator's success. Due to these partnerships, the homeless navigator was able to find permanent housing for 17 chronically homeless households in 2020.

**Addressing the emergency shelter and transitional housing needs of homeless persons**

The Arvada homeless navigator was heavily involved to provide sheltering opportunities to people experiencing homelessness in 2020. Due to the COVID 19 pandemic, it was not possible for the churches to offer their typical congregate sheltering options during the cold weather season. Rather, the Jefferson County municipalities partnered to offer sheltering options at various motels scattered throughout the county to keep people socially distant and warm during cold weather evenings.

The Arvada Housing Authority (AHA) and the Arvada Community Table continued in 2020 an agreement through 2020 for the Community Table's Bridges to Opportunity Program will provide self-sufficiency services to 25 of the Housing Authority's Housing Choice Voucher families. The services offered by this program can help Housing Choice Voucher families move beyond basic survival to reaching their highest individual potential of self-sufficiency. The target group for this program is homeless clients, clients at risk of becoming homeless and clients who are paying extraordinarily high housing costs that jeopardizes their ability to meet other basic needs. The Bridges to Opportunity staff will identify these clients through an intake process and then refer the clients to the Housing Authority for a Housing Choice Voucher.

Energy Outreach Colorado (EOC): The City of Arvada receives a grant to provide financial assistance with Xcel bills to Arvada residents who are at risk of having their electric and/or gas service disconnected. This is especially crucial for households at risk of homelessness. Financial assistance is made available to help those behind in paying their gas and/or electric bill because of adverse one-time circumstances in their lives such as illness, loss of job or high medical bills.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

The Arvada Housing Authority (AHA) and the Arvada Community Table continued in 2020 an agreement to provide self-sufficiency services to 25 of the Housing Authority's Housing Choice Voucher families. The services offered by this program can help families move beyond basic survival to reaching their highest individual potential of self-sufficiency. The target group for this program is homeless clients, clients at risk of becoming homeless and clients who are paying extraordinarily high housing costs that jeopardizes their ability to meet other basic needs. The Bridges to Opportunity staff will identify these clients through an intake process and then refer the clients to the Housing Authority for a Housing Choice Voucher.

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**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again.**

Effective January 1, 2020, as part of a regional effort to address homelessness, Jefferson County and the cities of Arvada, Lakewood, Golden, Westminster and Wheat Ridge signed a Memorandum of Understanding to work collaboratively to address homelessness. Each jurisdiction agreed to hire a homeless navigator to work with the regional partners in a collaborative approach to address the

growing concerns related to homelessness. In January 2020, the City of Arvada hired a homeless navigator to begin the journey of connecting people experiencing homelessness to housing resources. Throughout 2020, the homeless navigator focused her work on assisting veterans and people who are chronically homeless. Establishing a strong partnership with the Arvada Housing Authority and other housing providers has been key to the navigator's success. Due to these partnerships, the homeless navigator was able to find permanent housing for 17 chronically homeless households in 2020.

An extensive list of Community Resources is on the City website to assist and provide information to disadvantaged households along with the Attainable Housing website. That list includes links and contact information for Fair Housing CO-HUD as well as varied resources regarding, "Housing, Shelters, Hotel Vouchers, Rental Assistance" of most importance to the homeless or those in danger of homelessness.

1. 1. The revised City Comprehensive Plan includes Goal N-4: Provide opportunities for special needs and senior housing in Arvada. N-4.1 Special Needs Housing The City will encourage the provision of quality special needs housing throughout the community. The provision of such housing will be in accordance with proper sizing, location, and design to meet the particular needs of the group involved. Goal E-3: Facilitate development of human resources. E-3.1 Human Services Arvada will work with partners to facilitate necessary human services, including but not limited to: homeless shelters, transitional housing, teen and youth activities, satellite police stations, correctional facilities, senior housing, neighborhood community centers, medical facilities, as well as hospice and day-care facilities. The Arvada Housing Authority (AHA) is a major and primary program that helps those extremely low income households at risk of homelessness if it were not for the assistance it provides through the tenant base Housing Choice Voucher Program. The Arvada Housing Authority (AHA) and the Arvada Community Table continued the agreement through 2020 for the Community Table's Bridges to Opportunity Program will provide self-sufficiency services to 25 of the Housing Authority's families. The services offered by this program can help Section 8 families move beyond basic survival to reaching their highest individual potential of self-sufficiency. The target group for this program is homeless clients, clients at risk of becoming homeless and clients who are paying extraordinarily high housing costs that jeopardizes their ability to meet other basic needs. The Bridges to Opportunity staff will identify these clients through an intake process and then refer the clients to the Housing Authority for a Housing Choice Voucher. Safe and Accessible Arvada continued through 2020 which is a project aimed at renovating the homes of Arvada's low-income, elderly and disabled residents to increase "visitability" — the measurement of an environment's ease of access for a person with limited mobility. The city has partnered with Brothers Redevelopment Inc., a Denver-based nonprofit dedicated to providing housing-related services for low-income residents in the Denver metro area. Heading Home. Heading Home is comprised of individuals, non-profits, public service and faith-based organizations in Jefferson County collaborating to prevent and end homelessness. Staff from Arvada's Housing Preservation and Resources Division are active in Heading Home including the Heading Home Supportive Housing Subcommittee.

**CR-30 - Public Housing 91.220(h); 91.320(j)**

**Actions taken to address the needs of public housing**

Not Applicable

**Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

Not Applicable

**Actions taken to provide assistance to troubled PHAs**

Not Applicable

## **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

The City Comprehensive Plan implementation program continued in 2020. It called for the following actions: 1. Reviewing and amending the Land Development Code (LDC) to ensure senior housing and special needs projects are permitted in appropriate zoning districts, 2. Identifying incentives or other financial tools to assist developers, and 3. Marketing opportunity sites to developers. The LDC has already been changed to allow for accessory dwelling units in a number of locations throughout the City. The LDC update was approved by Arvada City Council in 2020. The City Comprehensive Plan implementation program called for the following actions: 1. Reviewing and amending the Land Development Code (LDC) to ensure senior housing and special needs projects are permitted in appropriate zoning districts, 2. Identifying incentives or other financial tools to assist developers, and 3. Marketing opportunity sites to developers. LDC update will occur in 2017-2020, providing an opportunity for community discussion on attainable housing and exploration of appropriate means to provide housing that is needed to match the needs of the community. The City also retained a consultant in cooperation with Jefferson County and the City of Lakewood to update and prepare its Analysis of Impediments to Fair Housing Choice that was scheduled to be completed in 2020. The final report has been delayed due to COVID-19.

## **Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

Community Table - Bridges to Opportunity Self Sufficiency Case Management Grant

Colorado Homeless Families (CHF) is a non-profit transitional housing program based in Arvada which was incorporated in 1987 with the mission to provide transitional housing and supportive services for homeless families with children and to help them become self-sufficient within 18 months to two years. The Authority has maintained a cooperative arrangement with CHF to provide 25 Housing Choice Vouchers to residents participating in the self-sufficiency program of CHF. Through this self-sufficiency program, housing choice vouchers are helping homeless families obtain safe and decent housing as they transition to better life situations. Some were victims of domestic abuse, others became homeless due to job loss, divorce, mental and and/or physical illness. 25 Section 8 vouchers are pledged to Colorado Homeless Families, a self-sufficiency organization which helps families with children.

## **Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

The City assisted 10 Arvada low and moderate income homeowners through its Essential Home Repairs Program. 8 units were constructed before 1978. Of the units not exempt, those units were otherwise exempt under provisions of the lead based paint process. None involved after testing lead based safe

work practices, interim controls or standards practices, or abatement given any hard costs that were incurred.

8 EHR program units were built before 1978 and 2 were built after that date. 3 were exempt with no paint disturbed.

### **Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

The Arvada Housing Authority (AHA) is a major and primary program that helps those extremely low income households at risk of homelessness if it were not for the assistance it provides through the tenant based Housing Choice Voucher Program.

Heading Home is comprised of individuals, non-profits, public service and faith-based organizations in Jefferson County collaborating to prevent and end homelessness. Staff from Arvada's Housing Preservation and Resources Division is active in Heading Home including the Heading Home Supportive Housing Subcommittee.

Homeless Outreach - City Staff participate in Heading Home's Outreach Group to organize and provide mobile outreach to homeless individuals and families. Staff also participate in the Metro Denver Homeless Initiative (MDHI) OneHome Outreach Focus group to coordinate mobile homeless outreach efforts throughout the Denver metro area.

Permanent Supportive Housing - City staff participate in Heading Home's Permanent Supportive Housing Group. The goal of this group is to increase the amount of affordable housing in Jefferson County.

Continuum of Care - The US Department of Housing and Urban Development makes available grants geared to homeless prevention and rapid rehousing upon application. A variety of important services and programs are funded through these grants in the Denver Metro area such as the Emergency Solutions Grant. During the application period applicants must consult with and request a Certification of Consistency from jurisdictions covered by those services and programs such as Arvada. The Certification of Consistency is to establish if the grant proposal is consistent with the City of Arvada 2020-2024 Consolidated Strategy and Plan Submission for Housing and Community Development Programs. The City fully supports these efforts and has issued Certifications of Consistency as needed.

### **Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

The City of Arvada has established for 2020 a primary goal (called a Strategic Result) to: By 2021, Arvada will implement specific realistic, practical, and effective tools to preserve and produce affordable housing. The first step is for the preparation of a City Housing Strategy to understand the need for affordable housing in Arvada and examine and recommend a mosaic of potential tools for examination for implementation by 2020.

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Homeless Outreach - Effective January 1, 2020, as part of a regional effort to address homelessness, Jefferson County and the cities of Arvada, Lakewood, Golden, Westminster and Wheat Ridge signed a Memorandum of Understanding to work collaboratively to address homelessness. Each jurisdiction agreed to hire a homeless navigator to work with the regional partners in a collaborative approach to address the growing concerns related to homelessness. In January 2020, the City of Arvada hired a homeless navigator to begin the journey of connecting people experiencing homelessness to housing resources. Throughout 2020, the homeless navigator focused her work on assisting veterans and people who are chronically homeless. Establishing a strong partnership with the Arvada Housing Authority and other housing providers has been key to the navigator's success. Due to these partnerships, the homeless navigator was able to find permanent housing for 17 chronically homeless households in 2020.

Permanent Supportive Housing - City staff participate in Heading Home's Permanent Supportive Housing Group. The goal of this group is to increase the amount of affordable housing in Jefferson County.

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The Housing Choice Voucher Program Supervisor and staff continue to periodically meet with representatives of other metropolitan housing authorities to discuss common concerns and problems regarding administration of the Housing Choice Voucher Program through the informal Section 8 Users Group. Members of the Housing Authority staff are members of the National Association of Housing and Redevelopment Officials (NAHRO).

### **Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

Safe and Accessible Arvada, a project aimed at renovating the homes of Arvada's low-income, elderly and disabled residents to increase "visitability" — the measurement of an environment's ease of access for a person with limited mobility was continued. The city has partnered with Brothers Redevelopment Inc., a Denver-based nonprofit dedicated to providing housing-related services for low-income residents in the Denver metro area.

Heading Home is comprised of individuals, non-profits, public service and faith-based organizations in Jefferson County collaborating to prevent and end homelessness. Staff from Arvada's Housing Preservation and Resources Division is active in Heading Home including the Heading Home Supportive Housing Subcommittee

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Continuum of Care - The US Department of Housing and Urban Development makes available grants geared to homeless prevention and rapid rehousing upon application. A variety of important services and programs are funded through these grants in the Denver Metro area such as the Emergency Solutions Grant. During the application period applicants must consult with and request a Certification of Consistency from jurisdictions covered by those services and programs such as Arvada. The Certification of Consistency is to establish if the grant proposal is consistent with the City of Arvada 2015-2019 Consolidated Strategy and Plan Submission for Housing and Community Development Programs. The City fully supports these efforts and has issued Certifications of Consistency as needed.

Community Table - Bridges to Opportunity Self Sufficiency Case Management Grant

The City and partners have extensive efforts underway in 2019 that should result in substantial additional low and moderate income housing development in 2020 and 2021: These include the 72 unit Legacy senior housing development, the 50 unit family Vance Street Flats project, the 20 unit Habitat for Humanity homeownership project, the Ralston Gardens 100 unit housing project.

### **Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

Information made available included the following programs: Financial help for essential home repairs Assistance locating affordable rents/housing assistance Building an accessory dwelling unit Making homes safe and accessible for seniors who wish to age in place Home sharing for seniors who wish to age in place Financial assistance for qualifying first time home buyers Expanded content on the new City

Attainable Housing website to provide increased relevant information to the public and City residents.

## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

City staff will consult as necessary with Regional HUD staff regarding CDBG funded activities and processes to be followed for acquiring and using CDBG funds. This has and will include site visits to activity sites and providing contact information for City staff involved in CDBG funded projects or activities. The City Citizen Participation Plan will be followed regarding provisions for involving citizen comment and review of the Annual Action Plan, CAPER, FONSI and RROF, etc. The City will comply with applicable HUD CDBG program requirements regarding Section 3, Davis Bacon, and others that apply to its program. Subrecipient Monitoring the City conducted virtual monitoring in 2020 of all sub-recipients who received CDBG funding.

Performance measures have been included regarding primary HUD funded programs in the City Clearpoint program which provides updated information and data regarding the status of the programs including specific performance measures.

City staff within the Housing Preservation and Resources Division maintain frequent contact with related personnel with the City Finance to monitor program expenditures and related information in the IDIS system to process funding and expenditures. Finance Department staff also accompany Division staff as needed on subrecipient onsite monitoring.

## **Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

The draft CAPER was made available for public review at the Offices of the City Housing Preservation and Resources Division. That location was chosen in part because it is on the first floor of a two story centrally located City office building with access for persons with disabilities assisted through two wide automatic doors. At the very front of the building are two handicapped parking spaces closely adjacent to the entrance to the building making it fully accessible to persons with disabilities. A language translation tool is located on each page of the City website to translate all page content including those pages related to housing and community development into over 100 different languages. The Housing Preservations and Resources Division and Arvada Housing Authority has contact numbers at 720-898-7494 or TDD 303-424-9379. Ask Arvada - Located on every page of the City website is a function called Ask Arvada. It provides access to City Hall, 24-hours a day, 7 days a week, from the comfort of your own home.

The Offices of the Housing Preservation and Resources Division also have access to an extensive variety of city personnel who can provide translation services for those requiring assistance in reviewing the CAPER during the public comment period. The Housing Preservation and Resources Division and Housing Authority have a translated written posted notice of the right to receive free oral interpretation for the primary programs utilizing program Federal funding made available for this purpose. The Arvada Housing Preservation and Resources Division and Housing Authority prepared and now can utilize as needed an "American Sign Language Fingerspelling Alphabet" at the Front Counter for use as needed. The Arvada Housing Preservation and Resources Division and Housing Authority prepared and now provide "I Speak" cards in Spanish. In addition the Housing Preservation and Resources Division and Housing Authority will consider making "I Speak" cards available in significant languages used by LEP persons encountered in its service area.

### **CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

No substantial changes in the Jurisdiction's program objectives.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

**CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

No substantial changes in the Jurisdiction's program objectives.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

# Attachment

## CAPER Cover 2019

### Consolidated Annual Performance and Evaluation Reporting For Entitlement Grantee for 2019 Program Year

CITY OF ARVADA, COLORADO

January 1, 2019 - December 31, 2019

